



# B.A.T (U.K. and Export) Limited

Woking

TO See Distribution	FROM Miss S. Knox
REF SK/pc	DATE 12th February, 1990

## LIVERPOOL PIPE TOBACCO MOVE

Please find attached a copy of the Master Plan for the move of pipe tobaccos to Denmark.

This plan will show the original estimated dates and on the line above the actual dates given to us in feedback.

In order to help you understand how the plan operates, a short explanation of symbols follows:-

- 1) The symbol 'a' against a date indicates that this date is an actual date (passed or predicted). If the 'a' appears against the END date the activity will be complete and show a 'c' in the status column.
- 2) The symbol 'f' against an End Date shows a forecast end date based on feedback. By using the forecast any activity linked to follow after will automatically be adjusted in line with the new date.

Should any further explanation be required please contact either D. Smith, H. Harfield or S. Knox in Production Planning.

N.B. We do suggest that as this plan will be updated and reissued weekly that you throw away all old copies to avoid confusion.

*Sheena Knox*  
 Sheena Knox  
Production Planning

### Distribution

D. Cheetham - Liverpool	A. Barnes
T. Reid - Liverpool	P. Holden
M. Bannister	J. Vickers   Woking
D. Bedding	R.N. Payne
C. Toyford	M. Neville
G. Wheatley   Woking	J. Stevens
D. Aitken	D. Pickett   R&DC
V. Becher	T. Higgs
J. Beck	M. Johansen - Denmark

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PIPE TOBACCO MOVEMENTS

12-02-90

NAME	ESTIMATE	START	END	STAT	Jan 1990				Feb				Mar			Apr			May			
					1	8	15	22	29	5	12	19	26	5	12	19	26	2	9	16	23	30
+ DENMARK Plan																						
+ ST BRUND																						
+ LEAF AVAILABILITY																						
- Arrival of Blend Sets	1w	a02-01-90	a08-01-90	C	---																	
	7ed	02-01-90	08-01-90																			
- Casing/Flavours for Blend sample	3w	a02-01-90	a22-01-90	C	-----																	
	21ed	02-01-90	22-01-90																			
+ PRODUCT																						
- Sample Manufacture	4w	23-01-90	19-02-90	P						████████												
	28ed	23-01-90	19-02-90							-----												
- Sample Approval/Analysis	3d	20-02-90	22-02-90	P							■											
	3ed	20-02-90	22-02-90																			
+ PRE-WORK																						
- Raise Product Code	1w	23-02-90	01-03-90	P								○○○-----										
	7ed	23-02-90	01-03-90									---										
+ MATERIALS																						
+ MAKING																						
- Delivery of Casing & Flavours	4w	23-02-90	22-03-90	P								████████										
	28ed	23-02-90	22-03-90									-----										
+ PACKING																						
- Working Change/Approval	2w	09-02-90	22-02-90	P							██████											
	14ed	09-02-90	22-02-90								-----											
- Delivery of Materials	4w	23-02-90	22-03-90	P								████████										
	28ed	23-02-90	22-03-90									-----										
+ PRE-PRODUCTION																						
- Final Approval	1w	23-03-90	29-03-90	P													████					
	7ed	23-03-90	29-03-90									---										
- PRODUCTION START DATE	0d	29-03-90	29-03-90	P													◆					
	0ed	29-03-90	29-03-90																			
+ GOLD BLOCK																						
+ LEAF AVAILABILITY																						
- Arrival of Blend Sets	1w	a02-01-90	a08-01-90	C	---																	
	7ed	02-01-90	08-01-90																			
- Casing/Flavours for Blend sample	3w	a02-01-90	a22-01-90	C	-----																	
	21ed	02-01-90	22-01-90																			
+ PRODUCT																						
- Sample Manufacture	4w	23-01-90	19-02-90	P							████████											
	28ed	23-01-90	19-02-90								-----											

FOCUS  
 C : Completed    P : Planned    J : In progress    a : Actual date    M : MileStone    ■ : Critical  
 ○○○ : Normal    ●●● : Actual bar    DDD : Resource Delay    === : Slack    --- : Reference plan

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PIPE TOBACCO MOVEMENTS

12-02-90

NAME	ESTIMATE	START	END	STAT	Jan 1990		Feb				Mar			Apr			May					
					1	8	15	22	29	5	12	19	26	5	12	19	26	2	9	16	23	30
- Sample Approval/Analysis	3d	20-02-90	22-02-90	P																		
+ PRE-WORK	3ed	20-02-90	22-02-90																			
- Raise Product Code	1w	23-02-90	01-03-90	P																		
+ MATERIALS	7ed	23-02-90	01-03-90																			
+ MAKING																						
- Delivery of Casing & Flavours	4w	23-02-90	22-03-90	P																		
+ PACKING	28ed	23-02-90	22-03-90																			
- Molding Change/Approval	2w	09-02-90	22-02-90	P																		
- Delivery of Materials	4w	23-02-90	22-03-90	P																		
+ PRE-PRODUCTION	28ed	23-02-90	22-03-90																			
- Final Approval	1w	23-03-90	29-03-90	P																		
- PRODUCTION START DATE	7ed	23-03-90	29-03-90																			
+ THREE MUNS	0ed	29-03-90	29-03-90	P																		
+ LEAF AVAILABILITY	0ed	29-03-90	29-03-90																			
- Arrival of Blend Sets	1w	a02-01-90	a08-01-90	C																		
- Casing/Flavours for Blend sample	7ed	02-01-90	08-01-90																			
+ PRODUCT	3w	a02-01-90	a22-01-90	C																		
Sample Manufacture	21ed	02-01-90	22-01-90																			
- Sample Approval/Analysis	4w	23-01-90	19-02-90	P																		
+ PRE-WORK	28ed	23-01-90	19-02-90																			
- Raise Product Code	3d	20-02-90	22-02-90	P																		
+ MATERIALS	3ed	20-02-90	22-02-90																			
+ MAKING																						
- Delivery of Casing & Flavours	1w	23-02-90	01-03-90	P																		
+ PACKING	7ed	23-02-90	01-03-90																			
- Delivery of Casing & Flavours	4w	23-02-90	22-03-90	P																		
+ PACKING	28ed	23-02-90	22-03-90																			

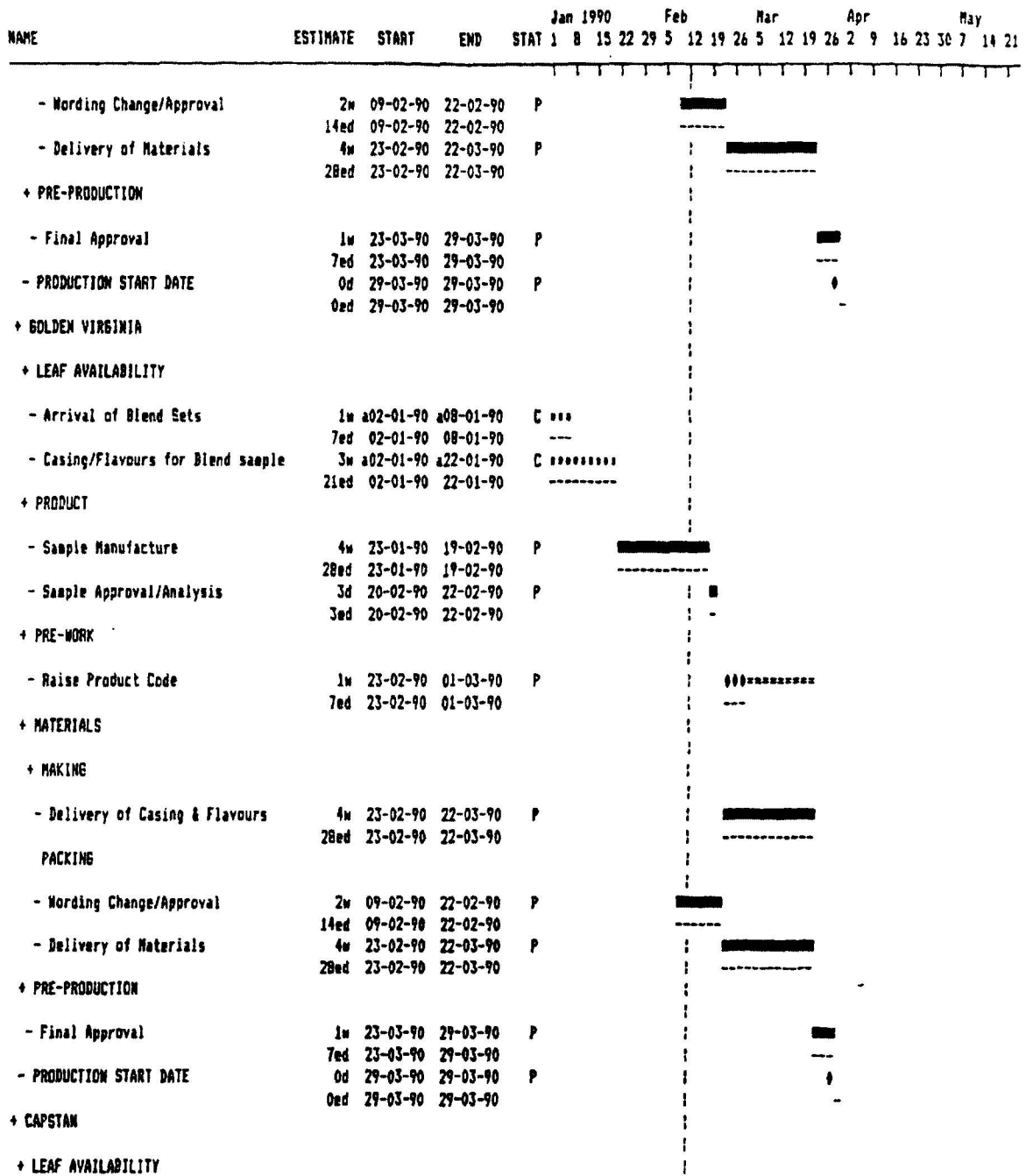
FOCUS  
 C : Completed      P : Planned      I : In progress      a : Actual date      M : MileStone      ■ : Critical  
 ●●● : Normal      ●●● : Actual bar      DDB : Resource Delay      == : Slack      --- : Reference plan

Scale : 1 Week = 3 character(s)

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PIPE TOBACCO MOVEMENTS

12-02-90

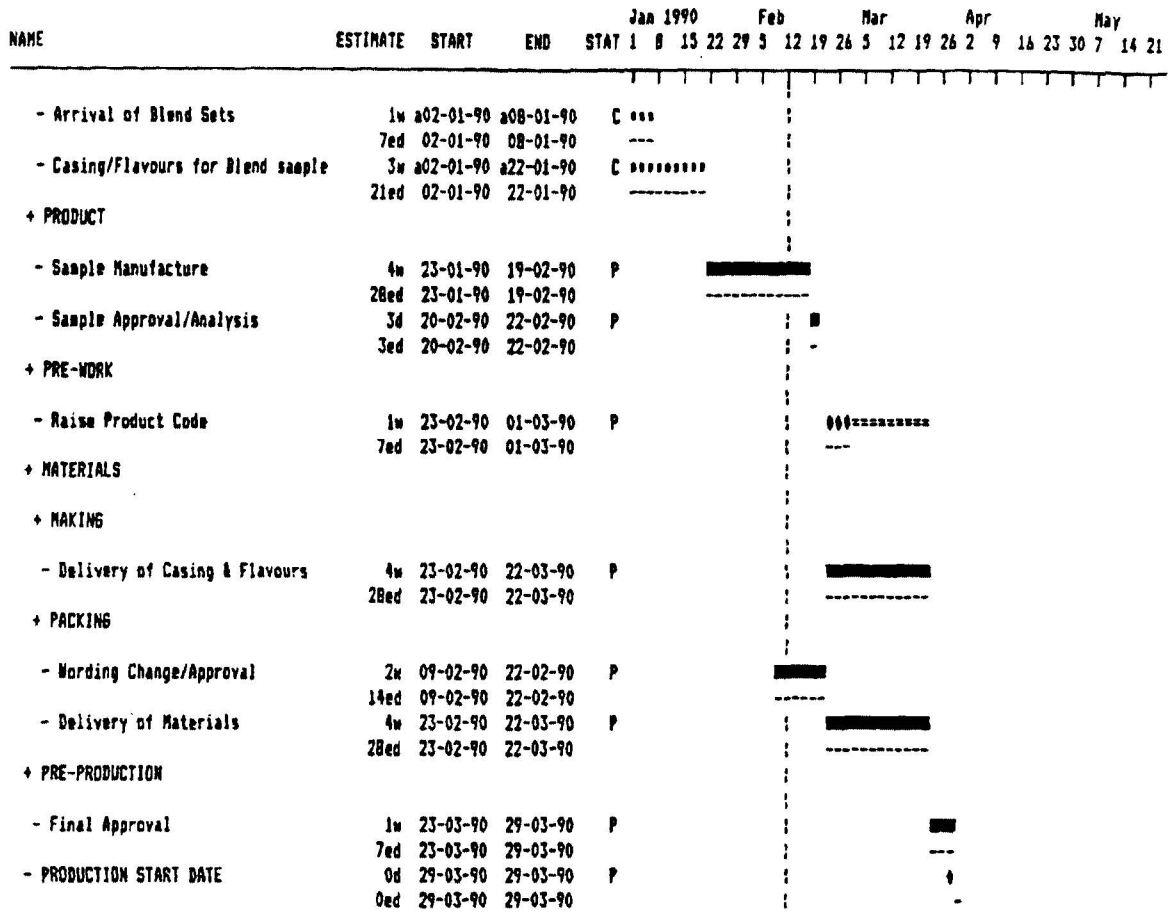


FOCUS: C : Completed P : Planned I : In progress a : Actual date M : MileStone █ : Critical  
 ☯☯ : Normal \*\*\* : Actual bar DDD : Resource Delay == : Slack --- : Reference plan  
 Scale : 1 Week = 3 character(s)

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PIPE TOBACCO MOVEMENTS

12-02-90



FOCUS  
 C : Completed      P : Planned      I : In progress      a : Actual date      V : MileStone      ■ : Critical  
 ooo : Normal      ooo : Actual bar      ooo : Resource Delay      ooo : Slack      --- : Reference plan

Scale : 1 Week = 3 character(s)

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